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| **PART VIII. Program Oversight****SECTION A. VR&E Program Oversight and Internal Control** |
| **CHAPTER 5. SYSTEMATIC ANALYSIS OF OPERATIONS** |
| **Objectives** | After completion of this training, VR&E staff is expected to:• Know the purpose and scope of analysis of an SAO.* Understand the process for developing an SAO.
* Understand the method for developing an SAO on VR&E contracting activities
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| **Appendices** | Appendix BI. Guidelines for Conducting SAO on VR&E Contracting Activities |
| **Exercises** | 1. What is the purpose of an SAO?
2. Describe the essential components of an SAO.
3. What are the critical elements that must be included in the SAO? Describe each.
4. What are the critical elements when conducting an SAO on contracting activities? Describe each.
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| **Rescissions** | Refer to VR&E Letter 28-14-05, Release of M28R, Part VIII, titled Program Oversight, which was released on November 27, 2013, or to the KMP in Policies & Guidance under the column ‘Rescinded’. |