DEPARTMENT OF VETERANS AFFAIRS Veterans Benefits Administration



Standard Operating Procedure Office of Field Operations (OFO) Fiscal Year 2020 National Training Curriculum

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Introduction

This standard operating procedure (SOP) provides guidance and direction to support the understanding, implementation, and recording of the Office of Field Operations (OFO) Fiscal Year (FY) 2020 National Training Curriculum (NTC) for National Call Centers (NCCs), the National IRIS Response Center (NIRC), and regional office public contact team (PCT) staffs. This SOP is effective upon receipt.

Target Audience

The OFO NTC requires annual training for all Public Contact Representatives (this includes only the public contact staff in the regional offices who do not perform claims processing work), Coaches, Managers, Training Coordinators, Leads, Quality Review Specialists, and Management Analysts in the NCC, NIRC, and PCT who are involved with communicating with the public. This SOP will guide training managers in ensuring employees receive quality training according to OFO guidelines.

All entry-level Public Contact Representatives in the NCC, or NIRC will be required to complete the appropriate OFO Challenge training as outlined in Attachments 1 and 2.

Note: Public contact staff at the regional offices who perform claims processing work should refer to the Compensation Service National Training Curriculum for training requirements.

Definitions

- Training: In accordance with Title 5 of the United States Code (U.S.C.), Part III, Chapter 41 at § 4101(4): "Training" means the process of providing for and making available to an employee, and placing or enrolling the employee in a planned, prepared, and coordinated program, course, curriculum, subject, system, or routine of instruction or education, in scientific, professional, technical, mechanical, trade, clerical, fiscal, administrative, or other fields, which will improve individual and organizational performance and assist in achieving the agency's mission and performance goals.
- Experienced PCRs: PCRs who have completed their initial OFO Challenge Training.
- Curriculum: A course of study designed for a particular purpose.
- OFO Training Curriculum: Courses on specific topics identified by OFO based on national quality trends and emerging issues. Courses are designed to build skills and abilities of the employees. Training may consist of both technical and developmental training:
 - Technical Training: Training to gain or improve specific skills related to a job, function, or task.

- Developmental Training: Training to prepare employees to perform future jobs and/or to move with an organization as it develops, changes, and grows.
- Talent Management System (TMS): The system of record for all VA training records.
- VBA Learning Catalog: An online training catalog that is organized specifically to support the way VBA structures and manages its training programs. Searchable functions identify mandated items, one-time mandated items, and target audiences. Items are also searchable by job position, TMS item number, curriculum, etc. The catalog is available at: https://vba-tpi.vbatraining.org/lc/.

FY2020 NTC Requirements for NCC/NIRC PCRs, Leads, Coaches, Management Analysts, Managers, Quality Review Specialists, Training Coordinators, and Regional Office Public Contact Staffs

Employees identified in the OFO FY2020 NTC must complete all training hours listed in the position-specific curriculums in Attachments 1-5. It is at the discretion of local management to assign additional training as needed.

Training Managers may prorate training hours for employees who begin a curriculum after the beginning of the fiscal year. See the prorating examples in Appendix A.

Office of Field Operations FY2020 NTC Training Standards

- To ensure consistency of training across VBA, only those training materials and lesson plans provided by OFO through its website, its SharePoint site, the VBA Learning Catalog, or online through TMS will be utilized. NTC courses must be taught according to the approved lesson plans provided by OFO's Contact Center Staff. For example, if the lesson plan states the lesson is instructor-led and contains practical exercises, it must be taught as an instructor-led course and the practical exercises associated with it must be completed.
- In addition to materials provided by OFO, NCC/NIRC Training Coordinators may, on occasion, create training materials based upon assigned quarterly topics and will submit the training packages, e.g., lesson plans, assessment questions/answers for each objective, student handouts, PowerPoint presentations, etc., and verification of concurrence from the National Call Center Manager through his/her Director's mailbox to OFO at <u>VAVBAWAS/CO/BAS/Training</u> for review and approval. The OFO Training Team will review the submitted materials for technical accuracy, inclusion of required components, and adherence to standard template and formatting requirements and will assign a national TMS number, as needed. Training materials will be sent to OFO at least 30 days prior to the beginning of the quarter in which they will be delivered.
- For NCCs/NIRC/PCT Experienced PCRs, OFO will establish a monthly training calendar of course topics based on quality trends and emerging issues. Each NCC/NIRC must complete the courses on the calendar within the designated month.

OFO will amend the calendar as necessary to train on issues such as changes in law, changes in VBA procedure, etc., or to account for changes in training hours.

- Employees must complete the evaluations and/or comprehension assessments, if applicable, in TMS to receive credit for completing the course.
- Curriculum items listed with "TBD" in the "TMS Item #" field will have a TMS item number assigned at a later date.
- Completion of training session attendance sheets is required at the time of training. Electronic sign-in sheets will be accepted. The center and/or regional office will utilize the attendance sheets to ensure compliance with credit received in TMS for the attendees.

Note: Attendance sheets for the previous and current fiscal year must be maintained. Scanned electronic records are highly recommended for record keeping purposes.

• OFO holds the sole authority to include training items in the NTC curriculum.

OFO FY2020 NTC National Training Curricula and Assignment

OFO will automatically assign the FY2020 NTC with an April 1, 2020 assignment date through TMS Classes. Existing completions of any required items after October 1, 2019 will automatically be counted toward the FY20 mandated requirement. Training Managers must add employees to the appropriate TMS Class based on the employee's position. Training Managers are also responsible for removing or moving employees from TMS Classes as they change positions.

The TMS Class IDs for each OFO NTC position are listed in the table below. Please refer to the <u>TMS Job Aid</u> for instructions on adding employees to classes.

| Position | TMS Class | TMS Curriculum Assigned |
|---|-----------|----------------------------|
| OFO-NCC Public Contact Representatives - New (NCC) | VBA-478 | VBA-1086 |
| OFO-NCC Public Contact Representatives - New (NIRC) | VBA-479 | VBA-1087 |
| OFO-NCC Public Contact Representatives - Experienced | VBA-480 | VBA-1088 |
| OFO-NCC PCR Manager/Coach - New Class | VBA-481 | VBA-1089 |
| OFO-NCC PCR Manager and Coach - Experienced Class | VBA-482 | VBA-1090 |
| OFO-NCC PCR Training Coordinator - New Class | VBA-483 | VBA-1091 |
| OFO-NCC PCR Training Coordinator - Experienced Class | VBA-484 | VBA-1092 |
| OFO-NCC PCR Lead Class | VBA-485 | VBA-1093 |
| OFO-NCC PCR Management Analyst Class | VBA-486 | VBA-1094 |
| OFO-NCC Quality Review Specialist - New Class | VBA-488 | VBA-1095 |
| OFO-NCC Quality Review Specialist - Experienced Class | VBA-489 | VBA-1096 |
| OFO-NCC PCT LAS/CA/IA - Experienced Class | VBA-498 | VBA-1097 |

| OFO-NCC PCT Coach Class | VBA-499 | VBA-1098 |
|-------------------------|---------|----------|
| | | |

NTC Make-up Training

All NCC/NIRC PCRs, Coaches, Manager, Training Coordinators, Leads, Quality Review Specialists, Management Analysts, and Public Contact staff in the targeted audience must complete the requirements for the Mandatory Training Curriculum. Therefore, each NCC/NIRC and regional office must develop a strategy for conducting make-up training sessions, as necessary. Procedures for the make-up training sessions should include the following:

- The OFO-approved lesson plan for each training item will be followed for all training offerings.
- The approved materials and handouts, including online exercises and/or evaluations, provided by OFO for each training offering will be distributed to training participants.
- If a recorded session is provided as a make-up session, a subject matter expert (SME) in the training topic must be made available as point of contact during the training should questions arise.
- Make-up sessions must take place within the same month as the initial training session for any items scheduled by OFO.
- A sign-in sheet must be used to record training attendance, including the name of the SME who facilitated the make-up session.

Quarterly Training Reports

For FY2020 quarters 3 and 4, all NCCs/NIRC will receive a quarterly training compliance report from OFO within 10 workdays after the quarter ends. This report will show, for each employee, the number of training hours completed for the quarter and compliance with the FY2020 NTC and this SOP.

NCCs/NIRC must provide written explanation for any employees not in compliance within 10 workdays from receiving the report.

Reporting Requirement

For FY2020 quarters 3 and 4, all NCCs/NIRC and public contact staff at the regional offices/centers are required to submit quarterly training reports to OFO at <u>VAVBAWAS/CO/BAS/Training</u> in order to demonstrate reasonable progress towards the yearly training requirement. These reports are due the tenth workday after the end of each quarter. A report pulled from the NTC Reporting Application is acceptable. TMS-related guidance is available on the <u>TMS Administrator SharePoint Site</u>.

Report Due Dates for FY2020:

• July 15, 2020

• October 15, 2020

Questions

Please send all questions about the implementation of this SOP to the OFO Training mailbox at: <u>VAVBAWAS/CO/BAS/Training</u>.

Appendix A: Prorating FY2020 Training Requirements

Prorating FY2020 Training Requirements

Training Managers may prorate OFO FY2020 NTC Training Requirements in the following circumstances:

- Employees become eligible for OFO NTC training after the first month of the fiscal year.
- Employees are on extended periods of excused absence (30 consecutive days or more) from their office.

When Training Managers prorate training requirements in the circumstances described above, they will maintain documentation approving the reduced training for the current fiscal year in the employees' training file. Satisfactory documentation of approval for prorated training consists of a memorandum from the employee's immediate supervisor with the name of the employee, period of time, and number of days that have been approved as extended periods of leave. The documentation will be kept confidential and will only be presented to the director's office of the RO for compliance to the National Training Requirements. The RO Director will certify the proper documentation is of record and all prorated training requirements are in compliance.

Example of documentation for extended excused absence

Memorandum

From: (Employee's Immediate Supervisor's Name) To: (Regional Office Name) Training Manager Subject: (Employee Name) approved extended leave

The above-mentioned employee has been authorized extended absence as follows:

March 1 to April 1, 2020: 31 Days June 1 to July 1, 2020: 30 Days

Signed by (Immediate Supervisor)

Calculating prorated training items

Example:

- Employee's Challenge Training ends on January 1, 2020. The employee must complete nine months of training to be in compliance with the National Training Requirements.
 - · 0/12 = .75
 - Mandated hours X .75 = learning hours required to be in compliance with the National Training Requirements

Attachment 1:

OFO-NCC FY2020 National Training Curriculum - New-Hire PCR (NCC) Training Items

| ltem | Learning Hours | Title |
|---------------|----------------|--|
| VA 3808171 | 1 | VBA Public Service Guide - Lesson 1: Introduction to Customer Service |
| VA 3808172 | 2 | VBA Public Service Guide - Lesson 2: Effective Customer Service Skills for Telephone Contacts |
| VA 3808174 | 2 | VBA Public Service Guide - Lesson 4: Effective Customer Service Skills for Email/IRIS/In-writing Contacts |
| VA 3832947 | 26.5 | VBA Public Service Guide – Customer Skills Development |
| TBD | 2 | Onboarding Week Reinforcement |
| TBD | 2 | Week One Role Play Activities |
| VA 3881513 | 2 | Disability Compensation |
| VA 3881514 | 2 | Live Pension |
| TBD | 2 | Survivors Benefits |
| VA 4405841 | 6 | Death-Related Conversations |
| VA 3881516 | 2 | Dependency |
| VA 3881519 | 2 | Home Loan Guaranty |
| VA 3881520 | 2 | Vocational Rehabilitation and Employment |
| VA 3881524 | 2 | Education |
| VA 1339356 | 2 | Mission, Vision, and Core Values |
| VA 3812471 | 0.5 | "A Day in the Life of a PCR" |
| VA 4191390 | 2 | Veterans Journey Mapping Exercise |
| VA 1339362 | 1 | VA Terminology & Codes |
| VA 1339402 | 6 | Introduction to Reference Materials |
| VA 4177413 | 1 | Military Sexual Trauma (MST) Soft Skills Training |

Curriculum ID: VBA-1086

Enclosure

| I | | |
|---------------|-----|---|
| TBD | 2 | Life Insurance |
| VA 1339375 | 3 | Journey of a Claim |
| TBD | 4 | Decision Review Process |
| VA 1339376 | 1.5 | Pre-Discharge Claim Programs |
| VA 3729218 | 12 | Customer Relationship Manager/Unified Desktop Optimized (CRM/UD- O) Initial Training |
| VA 3880795 | 1.5 | eBenefits & Vets.gov Self Service Features |
| VA 1339467 | 3 | Client-Requested Letters & Service Requests |
| VA 1339468 | 1.5 | RightFax |
| VA 3838362 | 1 | Benefits Assistance Service Introduction |
| VA 3838367 | 2 | Freedom of Information Act (FOIA) & Privacy Act (PA) |
| VA 3838404 | 3 | Fiduciary Process |
| VA 3838408 | 5 | Telephone Development & Routing/Jurisdiction |
| VA 1339481 | 2 | Introduction to IRIS and VAI Systems |
| VA 3838286 | 2 | Updating Contact and Payment Information |
| VA 3838416 | 3 | Referral Procedures |
| VA 3838330 | 2 | Non-Receipt of Payment |
| VA 3838293 | 3.5 | First Notice of Death Process |
| VA 3838301 | 2 | Death Related Conversations Role Play |
| VA 1339476 | 1.5 | Introduction to Quality Monitoring |
| VA 3838414 | 5 | Status of Claim |
| VA 3838412 | 5 | Status of Appeal |
| VA 1339483 | 2 | Debts, Waivers, and Compromises |
| VA 1341913 | 2 | Crisis Management Procedures |
| VA 1339487 | 2.5 | General VAMC Inquiries |
| VA | 1.5 | Fact Sheets/VA Forms |
| | | |

| 1341927 | | |
|-----------------|--------|---|
| NFED 1341520 | 1.5 | Military Cultural Awareness |
| VA 2084024 | 1.5 | Connecting with Veterans (WBT) |
| VA 2939969 | 1.5 | The History and Impact of Veterans Benefits |
| VA 4406309 | 2 | VBMS Training |
| VA 3729193 | 1 | Understanding Rating Decisions & Notification Letters |
| VA 3838349 | 2 | Representatives (POA/Service Organizations) |
| VA 3870855 | 2 | VA Exams & Disability Benefits Questionnaires |
| VA 4298946 | 3 | Ancillary & Derivative Benefits |
| VA 1341912 | 1.25 | Local Issues |
| VA 3867880 | 1 | Supervisory Escalation Procedures |
| VA 4406286 | 3 | Incident Prevention Techniques & Practice Scenarios |
| NFED 4500244 | 1 | Skype for Business: New Features, Profile, and Contacts |
| NFED 4501232 | 0.5 | Providing Telephone Customer Service |
| TBD | 1 | MRP/CRSC/CRDP/Drill Pay |
| VA 4411046 | 2 | Reinforcement: Week 1 |
| VA 1381323 | 2 | Reinforcement: Week 2 |
| VA 1381324 | 2 | Reinforcement: Week 3 |
| TBD | 5 | Reinforcement: Week 4 |
| VA 1381329 | 2 | Reinforcement: Week 5 |
| VA 1381331 | 2 | Reinforcement: Week 6 |
| VA 1381332 | 8 | Telephone Shadowing (cumulative) |
| VA 1339409 | 40 | Public Contact Representatives On-the-Job Training: Segment 1 |
| VA 1381333 | 40 | Public Contact Representative On-the-Job Training: Segment 2 |
| Total | 266.75 | |

Attachment 2:

OFO-NCC FY2020 National Training Curriculum - New-Hire PCR (NIRC) Training Items

| | Learning | |
|--------------|----------|---|
| TMS Item # | Hours | Title |
| VA 1339402 | 6 | Introduction to Reference Materials |
| NFED 4501381 | 0.5 | Clarity and Conciseness in Business Writing |
| NFED 4501382 | 0.5 | Editing and Proofreading Business Documents |
| NFED 4501206 | 0.5 | Using the Parts of Speech |
| NFED 4501207 | 0.5 | Getting the Details Right: Spelling Basics |
| NFED 4501208 | 0.6 | Abbreviating, Capitalizing, and Using Numbers |
| NFED 4501209 | 0.5 | Using Punctuation Marks |
| NFED 4501210 | 0.6 | Creating Well-Constructed Sentences |
| | | Troublesome Words and Phrases: Common Usage Mistakes in |
| NFED 4501211 | 0.5 | Writing |
| VA 3881471 | 1 | Customer Service Training for Public Contact Teams |
| VA 3881526 | 2 | IRIS Responder Training |
| VA 1339435 | 1 | Locating Veterans' Records |
| VA 1339438 | 1 | Jurisdiction & Routing |
| VA 3881527 | 2 | NIRC Status of Claim |
| VA 3881528 | 2 | NIRC Status of Appeal |
| VA 3881529 | 2 | NIRC Payment Issues, Non-Receipt, and Debts |
| VA 3881530 | 2 | NIRC Development |
| VA 3881531 | 2 | NIRC General Inquiries |
| VA 3881532 | 2 | NIRC Client-Requested Letters |
| VA 3881533 | 2 | NIRC Referral Procedures |
| VA 3881534 | 2 | NIRC Crisis Management Procedures |
| VA 1381334 | 1 | NIRC Foreign Inquiries |
| VA 3881536 | 1 | NIRC Supervisor Escalation Procedures |
| VA 3881537 | 5 | NIRC Shadowing |
| VA 3881538 | 40 | NIRC OJT |
| Total | 78.2 | |

Curriculum ID: VBA-1087

Attachment 3:

OFO-NCC FY2020 National Training Curriculum - Experienced PCRs NCC/NIRC Training Items

Curriculum ID: VBA-1088

All PCRs with exception of employees currently in Challenge/Training Status

| ltem | Learning Hours | Title |
|------------|-------------------|--|
| VA 4406487 | 1 | Local Training & Station Quality Updates April |
| VA 4406491 | 1 | Local Training & Station Quality Updates May |
| VA 4406509 | 1 | Local Training & Station Quality Updates June |
| VA 4406538 | 1 | Local Training & Station Quality Updates July |
| VA 4406805 | 1 | Local Training & Station Quality Updates August |
| VA 4406825 | 1 | Local Training & Station Quality Updates September |
| VA 4406313 | 1 | Coach/Team Meeting Quarter 3 |
| VA 4406314 | 1 | Coach/Team Meeting Quarter 4 |
| VA 4406817 | 1 | Status of Claim Refresher 1 |
| VA 4406818 | 1 | Status of Claim Refresher 2 |
| VA 4406829 | 1 | Public Service Guide Refresher 1 |
| VA 4406830 | 1 | Public Service Guide Refresher 2 |
| VA 3870984 | 1 | Death-Related Inquiries Refresher |
| VA 3869121 | 1 | Client Requested Letters Refresher |
| VA 3870971 | 1 | Telephone Development Refresher |
| VA 3867885 | 1 | Referral Procedures Refresher |
| VA 1758964 | 1 | Annual Clothing Allowance |
| VA 3870855 | 2 | VA Exams & Disability Benefits Questionnaires |
| VA 3845101 | 1 | MRP, CRSC, CRDP |
| VA 1339491 | 1 | Crisis Management Refresher 1 |
| VA 3871011 | 1 | VAI Requirements |
| VA 3881568 | 1 | Hardship and Homeless Procedures |
| VA 3881570 | 1 | Payment-Related Issues Refresher |
| VA 3881572 | 1 | Fiduciary Process Refresher |
| VA 3881575 | 1 | Debts, Waivers, and Compromises Refresher |
| VA 3881576 | 1 | Survivor Benefit Refresher |
| VA 3870991 | 1 | Pension-Related Refresher |
| VA 3881579 | 1 | DoD Benefit Overview |
| VA 4406843 | 1 | Ancillary & Derivative Benefits Refresher |
| VA 4552711 | 1 | Novel Coronavirus (COVID-19) for VBA Contact Centers |
| Total | 31 | |

Attachment 4:

OFO-NCC FY2020 National Training Curriculum - NCC/NIRC Coaches, Managers, Training Coordinators, Leads, Quality Review Specialists, and Management Analysts

| ltem | Learning Hours | Title |
|--------------|-------------------|---|
| VA 4406313 | 1 | Coach/Team Meeting Quarter 3 |
| VA 4406314 | 1 | Coach/Team Meeting Quarter 4 |
| VA 1339491 | 1 | Crisis Management Refresher 1 |
| VA 4552332 | 1 | Crisis Management Refresher 2 |
| NFED 4501350 | 0.5 | Strategies for Building a Cohesive Team |
| NFED 4501351 | 0.5 | Effective Team Communication |
| NFED 4501352 | 0.5 | Establishing Team Goals and Responsibilities, and Using Feedback Effectively |
| NFED 4501502 | 0.5 | Controlling Conflict, Stress, and Time in a Customer Service Environment |
| NFED 4501504 | 0.4 | Polishing Your Skills for Excellent Customer Service |
| NFED 4501279 | 0.5 | Make the Time You Need: Get Organized |
| NFED 4501345 | 0.5 | Developing a Successful Team |
| NFED 4501267 | 0.5 | How to Manage Difficult Conversations |
| NFED 4501510 | 0.5 | Managing Employee Development |
| VA 4552711 | 1 | Novel Coronavirus (COVID-19) for VBA Contact Centers |
| Misc | 15 | Items from Experienced PCR Curriculum |
| Total | 24.4 | |

Curriculum ID: VBA-1089 New Managers and Coaches

Curriculum ID: VBA-1090 Experienced Managers and Coaches

| ltem | Learning Hours | Title |
|--------------|-------------------|--|
| VA 4406313 | 1 | Coach/Team Meeting Quarter 3 |
| VA 4406314 | 1 | Coach/Team Meeting Quarter 4 |
| NFED 1345913 | 0.5 | Building and Leading Teams |
| NFED 1327025 | 0.25 | Leader as Motivator |
| NFED 1365316 | 0.3 | Managing Goals |
| VA 1339491 | 1 | Crisis Management Refresher 1 |
| VA 4552332 | 1 | Crisis Management Refresher 2 |
| VA 4552711 | 1 | Novel Coronavirus (COVID-19) for VBA Contact Centers |

| Misc | 15 | Items from Experienced PCR Curriculum |
|-------|-------|---------------------------------------|
| Total | 21.05 | |

Curriculum ID: VBA-1091 New Training Coordinators

| | Learning | |
|--------------|----------|--|
| TMS Item # | Hours | Title |
| VA 4408144 | 1 | Training Coordinator Call April |
| VA 4408151 | 1 | Training Coordinator Call May |
| VA 4408152 | 1 | Training Coordinator Call June |
| VA 4408153 | 1 | Training Coordinator Call July |
| VA 4408154 | 1 | Training Coordinator Call August |
| VA 4408155 | 1 | Training Coordinator Call September |
| VA 1339491 | 1 | Crisis Management Refresher 1 |
| VA 4552332 | 1 | Crisis Management Refresher 2 |
| | | Controlling Conflict, Stress, and Time in a Customer Service |
| NFED 4501502 | 0.5 | Environment |
| NFED 4501504 | 0.4 | Polishing Your Skills for Excellent Customer Service |
| NFED 4501279 | 0.5 | Make the Time You Need: Get Organized |
| NFED 4501239 | 0.4 | Motivating Your Employees |
| NFED 4501277 | 0.4 | Conquering the Challenges of Public Speaking |
| NFED 4501212 | 0.5 | Planning an Effective Presentation |
| NFED 4501213 | 0.5 | Building Your Presentation |
| NFED 4501214 | 0.5 | Ensuring Successful Presentation Delivery |
| NFED 4500960 | 0.8 | Designing Effective PowerPoint Presentations |
| VA 3939003 | 6.5 | Instructor Training Course Common Core Essentials Module |
| VA 3939004 | 14 | Instructor Training Course Classroom Instruction Module |
| NFED 4501267 | 0.5 | How to Manage Difficult Conversations |
| VA 4552711 | 1 | Novel Coronavirus (COVID-19) for VBA Contact Centers |
| | | Customer Relationship/Unified Desktop-Optimized Training |
| VA 4200831 | 32 | (TTT) End-of IWT Evaluation |
| | | Call Calibration Sessions- *credit should be taken for |
| | | attendance, but will not count toward NTC hour |
| Multiple | | requirement |
| Total | 66.5 | |

| TMS Item # | Learning Hours | Title |
|--------------|-------------------|---|
| VA 4408144 | 1 | Training Coordinator Call April |
| VA 4408151 | 1 | Training Coordinator Call May |
| VA 4408151 | 1 | Training Coordinator Call June |
| VA 4408152 | 1 | Training Coordinator Call July |
| VA 4408155 | 1 | Training Coordinator Call August |
| VA 4408154 | 1 | Training Coordinator Call September |
| NFED 1345913 | 0.5 | Building and Leading Teams |
| NFED 1327025 | 0.25 | Leader as Motivator |
| NFED 1365316 | 0.3 | Managing Goals |
| NFED 1349516 | 0.5 | Critical Thinking |
| VA 4179006 | 15 | Instructor Qualification Workshop (IQW) Prerequisite |
| VA 1339491 | 1 | Crisis Management Refresher 1 |
| VA 4552332 | 1 | Crisis Management Refresher 2 |
| VA 4552711 | 1 | Novel Coronavirus (COVID-19) for VBA Contact Centers |
| Misc | 15 | Items from Experienced PCR Curriculum |
| | | Call Calibration Session- *credit should be taken for |
| | | attendance, but will not count toward NTC hour |
| Multiple | | requirement |
| Total | 40.55 | |

Curriculum ID: VBA-1092 Experienced Training Coordinators

Curriculum ID: VBA-1093 Lead PCRs

| ltem | Learning Hours | Title |
|------------|-------------------|--|
| VA 1339491 | 1 | Crisis Management Refresher 1 |
| VA 4552332 | 1 | Crisis Management Refresher 2 |
| VA 4408118 | 1 | Call Calibration Session 7 |
| VA 4408121 | 1 | Call Calibration Session 8 |
| VA 4408124 | 1 | Call Calibration Session 9 |
| VA 4408127 | 1 | Call Calibration Session 10 |
| VA 4408130 | 1 | Call Calibration Session 11 |
| VA 4408132 | 1 | Call Calibration Session 12 |
| VA 4552711 | 1 | Novel Coronavirus (COVID-19) for VBA Contact Centers |
| Misc | 15 | Items from Experienced PCR Curriculum |
| Total | 24 | |

| Curriculum ID: VBA-1095 | | |
|--------------------------------|--|--|
| New Quality Review Specialists | | |

| TMS Item # | Learning Hours | Title |
|--------------|-------------------|---|
| NFED 1327023 | 0.25 | Giving Appropriate Feedback |
| NFED 4501263 | 0.4 | Fostering Mentoring Relationships |
| NFED 4501351 | 0.5 | Effective Team Communication |
| NFED 4501381 | 0.5 | Clarity and Conciseness in Business Writing |
| NFED 4501382 | 0.5 | Editing and Proofreading Business Documents |
| NFED 4501212 | 0.5 | Planning an Effective Presentation |
| NFED 4501213 | 0.5 | Building Your Presentation |
| NFED 4501214 | 0.5 | Ensuring Successful Presentation Delivery |
| NFED 4501277 | 0.4 | Conquering the Challenges of Public Speaking |
| VA 1339491 | 1 | Crisis Management Refresher 1 |
| VA 4552332 | 1 | Crisis Management Refresher 2 |
| VA 3867902 | 1 | Review of Common References for the Quality Assurance Specialist |
| VA 3867910 | 1 | Determining Issues for the Quality Assurance Specialist |
| VA 4408157 | 2 | NICE Training |
| VA 3937257 | 1 | eBenefits, Freedom of Information Act, Privacy Act, Change of Address, and Direct Deposit for QAS |
| VA 3937258 | 1 | Phone Development, Referrals, and Correspondence for Quality Assurance Specialist |
| VA 3937261 | 1 | Payments and Debts for Quality Assurance Specialist |
| VA 3937263 | 1.5 | Status of Claim, Status of Appeal, Death-Related Calls for Quality Assurance Specialist |
| VA 3937249 | 1 | Call Quality Evaluation Guide and Scorecard |
| VA 3867906 | 1 | Write Up Tips and Tricks for the Quality Assurance Specialist |
| VA 4408118 | 1 | Call Calibration Session 7 |
| VA 4408121 | 1 | Call Calibration Session 8 |
| VA 4408124 | 1 | Call Calibration Session 9 |
| VA 4408127 | 1 | Call Calibration Session 10 |
| VA 4408130 | 1 | Call Calibration Session 11 |
| VA 4408132 | 1 | Call Calibration Session 12 |
| VA 4552711 | 1 | Novel Coronavirus (COVID-19) for VBA Contact Centers |
| Misc | 15 | Items from Experienced PCR Curriculum |
| Total | 38.55 | |

| | Learning | |
|------------|----------|--|
| TMS Item # | Hours | Title |
| VA 1339491 | 1 | Crisis Management Refresher 1 |
| VA 4552332 | 1 | Crisis Management Refresher 2 |
| VA 4408118 | 1 | Call Calibration Session 7 |
| VA 4408121 | 1 | Call Calibration Session 8 |
| VA 4408124 | 1 | Call Calibration Session 9 |
| VA 4408127 | 1 | Call Calibration Session 10 |
| VA 4408130 | 1 | Call Calibration Session 11 |
| VA 4408132 | 1 | Call Calibration Session 12 |
| VA 4552711 | 1 | Novel Coronavirus (COVID-19) for VBA Contact Centers |
| Misc | 15 | Items from Experienced PCR Curriculum |
| Total | 24 | |

Curriculum ID: VBA-1096 Experienced Quality Review Specialists

Curriculum ID: VBA-1094 Management Analysts

| ltem | Learning Hours | Title |
|------------|-------------------|--|
| VA 4408178 | 1 | Management Analyst Training Call 6 |
| VA 4408179 | 1 | Management Analyst Training Call 7 |
| VA 4408183 | 1 | Management Analyst Training Call 8 |
| TBD | 1 | Management Analyst Training Call 9 |
| TBD | 1 | Management Analyst Training Call 10 |
| TBD | 1 | Management Analyst Training Call 11 |
| TBD | 1 | Management Analyst Training Call 12 |
| VA 1339491 | 1 | Crisis Management Refresher 1 |
| VA 4552332 | 1 | Crisis Management Refresher 2 |
| VA 4552711 | 1 | Novel Coronavirus (COVID-19) for VBA Contact Centers |
| Misc | 15 | Items from Experienced PCR Curriculum |
| Total | 25 | |

Attachment 5:

OFO-NCC FY 2020 National Training Curriculum – Regional Office Public Contact Representatives/Coaches

| ltem | Learning Hours | Title |
|------------|-------------------|--|
| VA 1339491 | 1 | Crisis Management Refresher 1 |
| VA 4298973 | 1 | Dependency Claim Refresher |
| VA 3881611 | 1 | Reference Materials Refresher |
| VA 3881572 | 1 | Fiduciary Process Refresher |
| VA 4407937 | 1 | Claim Development Refresher |
| VA 3870984 | 1 | Death-Related Inquiries Refresher |
| VA 4514737 | 1 | Special Monthly Compensation/Pension |
| VA 3881577 | 1 | Disability Compensation Refresher |
| VA 3870991 | 1 | Pension-Related Refresher |
| VA 3881613 | 1 | Education Refresher |
| VA 3881616 | 1 | Vocational Rehabilitation and Employment Refresher |
| VA 3881617 | 1 | VA Medical Center Refresher |
| VA 4491299 | 1 | VA Life Insurance |
| TBD | 1 | VA Overpayments/Debts |
| VA 4552711 | 1 | Novel Coronavirus (COVID-19) for VBA Contact Centers |
| Total | 15 | |

Curriculum ID: VBA-1097 Public Contact Team LAS/CA/IA

Curriculum ID: VBA-1089 Public Contact Coach

| ltem | Learning Hours | Title |
|------------|-------------------|--|
| VA 4407921 | 1 | PCT PCR Training Call Quarter 3 |
| VA 4407923 | 1 | PCT PCR Training Call Quarter 4 |
| VA 4490470 | 1 | PCT Management Training Call 7 |
| VA 4490471 | 1 | PCT Management Training Call 8 |
| VA 4490472 | 1 | PCT Management Training Call 9 |
| VA 4490473 | 1 | PCT Management Training Call 10 |
| VA 4490474 | 1 | PCT Management Training Call 11 |
| VA 4490475 | 1 | PCT Management Training Call 12 |
| VA 1339491 | 1 | Crisis Management Refresher 1 |
| VA 4552711 | 1 | Novel Coronavirus (COVID-19) for VBA Contact Centers |
| Total | 10 | |

Enclosure